

GOMBE STATE

BUSINESS ENABLING REFORM ACTION PLAN (BERAP) 2024

PROGRESS REPORT

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S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	Estimated Cost	Planned Start Date	Planned End Date	STATUS	Description of Status	Next Step
1	Land Administration	<ul style="list-style-type: none"> Improve Property registration Enable investors to process & obtain land certificates within a recorded time Enhance transparency in land administration Provision of geo-spatial data pool 	<ul style="list-style-type: none"> Mass sensitization through campaigns, media engagements, and social media handles targeting both the Formal and Informal Sectors. Capacity building for staff handling land certification process (GOGIS), Provision of land title to individuals and organizations within a recorded timeframe. Provision of modern equipment (GPS, Smart phones, Laptops, Document cameras, Printers - A0, A3, A4s, Dymo Label Makers, Orthophoto-10cm, 25cm, & 50cm, Electronic queuing system, GIS software: QGIS, Land Admin Software and Dell R820 Servers) for efficient data management and transparency. Establishment of a geo-spatial data pool for comprehensive land information. 	<ul style="list-style-type: none"> Increase public awareness by 30% within the first year through media engagements, Achieve a 20% increase in property registration within the next two years Conduct training sessions for 80% of the land administration staff within the first year. Reduce the time required for land certificate processing by 40% in the next two years. 	Messrs Family Homes Limited, Ashaka Cement, and other small enterprises. General public seeking property registration and Land title.	<ul style="list-style-type: none"> Gombe Geographic Information Systems (GOGIS) 	<ul style="list-style-type: none"> Ministry of Lands, Housing and Urban Development Gombe Internal Revenue Service Gombe State Urban Development Authority 	N350,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM: Promotes investor confidence by reducing delays in land titling, enhancing transparency, and increasing revenue through improved land registration systems.</p> <p>Challenges</p> <ul style="list-style-type: none"> Limited logistics and funding slowed door-to-door sensitization. Procurement processes delayed due to bureaucracy. <p>Timeline</p> <ul style="list-style-type: none"> Complete door-to-door campaign and expand outreach – Q2 2025 Further training on new technologies – Q2 2025 Complete procurement and install land registration equipment – Q3 2025 Expand geo-spatial data pool – Q4 2025 	<ul style="list-style-type: none"> Continuation of the door-to-door campaigns and increase outreach. Continue capacity building for staff and provide further training on new technologies. Implement the procurement and installation of modern equipment for land registration. Expand geo-spatial data pool to enhance efficiency.
2	One Stop Shop	<ul style="list-style-type: none"> The one-stop shop is a dedicated facility aimed at offering a comprehensive range of services to both new and existing investors or businesses. To provides convenient access to various platforms for essential business information, such as registrations, fees, building permits, and business incentives. This is achieved through collaboration with various service providers, including the Corporate Affairs Commission, Export Promotions Council, and the Nigerian Customs Service. 	<ul style="list-style-type: none"> Provision of Dedicated Buildings- A modern and accessible facility strategically located in the Ministry of Trade to ensure easy accessibility with the objective to serve as a centralized hub for investors, providing all necessary information and services in one location. Provision of ICT equipment's (Soft and Hardware) Installation of solar power energy Design and hosting of website Staff Capacity Building 	<ul style="list-style-type: none"> The key target is to provide investors with comprehensive and up-to-date information on business registrations, fees, building permits, and available business incentives. Ensure that the information is easily accessible, reducing the time and effort required for investors to gather necessary details. 	Messrs Global Outsource Limited and other small businesses. Investors and businesses seeking streamlined access to essential services.	<ul style="list-style-type: none"> Ministry of Trade, Industry and Tourism (Directorate of Trade) 	<ul style="list-style-type: none"> Ministry of Justice/ Judiciary. Ministry of Lands, Housing and Urban Development Gombe State Geographic Information System (GOGIS) Gombe State Internal Revenue Service Ministry of Internal Security and Ethical Orientation 	N450,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM: Boosts job creation and poverty reduction by empowering SMEs, especially among women and youth, through training, advisory, and infrastructure support.</p> <p>Challenges</p> <ul style="list-style-type: none"> Delays in procurement approvals and coordinating federal agency integration. Website development slower than expected due to vendor onboarding delays. <p>Timeline</p> <ul style="list-style-type: none"> Finalize procurement, solar installation, and internal furnishing – Q2 2025 Launch website and key service links – Q2 2025 Full integration of federal/state agencies – Q3 2025 Expand public awareness – Q3 2025 Begin M&E of service delivery – Q4 2025 	<ul style="list-style-type: none"> Finalize the procurement of ICT equipments and solar installation and internal facility furnishing. Launch and operationalize the website with key service links. Initiate full co-location and integration of Federal Agencies and State MDAs. Continue public awareness campaign on services available at the One Stop Shop. Begin monitoring and evaluation to track investor engagement and service delivery efficiency.
3	Gombe State Small Business Enterprises Development Agency (GOSBEDA)	<ul style="list-style-type: none"> To enhance support to small business entrepreneurs Create employment generation Poverty reduction Improve standard of living. 	<ul style="list-style-type: none"> Encouraging and promoting 100 small and medium scale industries by providing enabling business environment Provision of technical advice to loan beneficiaries on their businesses/investments. Technical advice to be provided to 250 women and 150 men loan beneficiaries on optimizing their businesses and investments. Establishment of 2 new clusters with improved infrastructure in Gombe LGA 	<ul style="list-style-type: none"> Formal and Informal Sector Coordination of various trades and businesses (Rice processing, and Groundnut Oil Milling. The 2 clusters will be coordinated 	Small and medium business entrepreneurs in both the formal and informal sectors.	Gombe State Small Business Enterprises Development Agency (GOSBEDA)	<ul style="list-style-type: none"> Ministry of Trade, Industry and Tourism Ministry of Agriculture and Animal Husbandry Ministry of Women Affairs Ministry of Information and Culture Bureau of Statistics Ministry of Budget and Economic Planning Gombe State Urban Development Authority 	N450,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM: Boosts job creation and poverty reduction by empowering SMEs, especially among women and youth, through training, advisory, and infrastructure support.</p> <p>Challenges</p> <ul style="list-style-type: none"> Inadequate staffing for advisory visits to rural LGAs. <p>Timeline</p> <ul style="list-style-type: none"> Expand advisory outreach to rural areas – Q2 2025 Track employment data – Q3 2025 Improve inter-agency coordination – Q3 2025 Strengthen M&E on business growth and job creation – Q4 2025 	<ul style="list-style-type: none"> Expand technical advisory outreach to rural LGAs. Track employment data to assess progress on unemployment reduction targets. Strengthen inter-agency coordination to ensure cluster sustainability. Continue collaboration to monitor and evaluate efforts to assess business growth, employment outcomes, and enterprise sustainability.
4	Reduction of Carbon Emission, Indiscriminate Burning of Woods, And Emission from Heavy Duty Generators and Trucks	<ul style="list-style-type: none"> Reduction in Greenhouse Gas Emissions: The primary focus is on implementing comprehensive measures across key sectors, including energy, transportation, waste management, and afforestation, to address the urgent need for climate action, through replacement of diesel powered street light with solar street energy, installation solar energy in government buildings, and tree planting, etc 	<ul style="list-style-type: none"> Sensitization, Awareness and Advocacy Vulnerability and Impact Assessment Green House Gas Emission Inventory Legal Framework Established: Gombe State Revenue Codification Law (Polluter Pay Principle) Page 94 	<ul style="list-style-type: none"> Private And Public Companies & Government Companies Improvement in Revenue Generation and Control 	Private and public companies. Government companies. General public and communities.	<ul style="list-style-type: none"> Ministry Of Environment and Forest Resources 	<ul style="list-style-type: none"> Gombe State Board of Internal Revenue Service Ministry Of Information and Culture Bureau Of Statistics, Ministry of Budget and Economic Planning Ministry Of Trade, Industry and Tourism 	N300,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM: Enhances environmental sustainability and public health while aligning the state with global climate standards and creating opportunities for green funding.</p> <p>Challenges</p> <ul style="list-style-type: none"> Low compliance due to weak enforcement and limited baseline data. Lack of technical capacity to conduct vulnerability assessments. <p>Timeline</p> <ul style="list-style-type: none"> Expand Vulnerability & Impact Assessment – Q2 2025 Complete GHG Emissions Inventory – Q2 2025 Expand sensitization and reporting systems – Q3 2025 Strengthen inter-agency collaboration – Q3 2025 Launch compliance audits with penalties – Q4 2025 	<ul style="list-style-type: none"> Fast-track the conduct of a comprehensive Vulnerability and Impact Assessment to understand key climate risks and adaptation needs. Initiate and complete a Greenhouse Gas Emission Inventory to establish baseline data and guide reduction strategies. Expand sensitization efforts to more sectors and formalize reporting structures. Strengthen inter-agency collaboration to support policy enforcement and data sharing. Monitor implementation of the Polluter Pays Principle through structured compliance audits and penalties.
5	Industrial Cluster on Rice processing and Groundnut Oil milling Cluster	<ul style="list-style-type: none"> To cluster a large number of businesses currently operating in the informal sector of the economy with a view to promote productivity, product quality and improved service delivery 	<ul style="list-style-type: none"> Secured enabling environment Capacity Building Support to Groundnut Millers and Rice Processors Provision of modern equipment machines, road construction To provide common facility (processing machine, storage facilities, groundnut oil extractors and dedicated transformers) 	<ul style="list-style-type: none"> The key target is Small and Medium Enterprises Provision of both technical and guarantees to the Investors 	Small and Medium Enterprises (SMEs) involved in rice processing and groundnut oil milling.	<ul style="list-style-type: none"> Ministry of Trade, Industry & Tourism 	<ul style="list-style-type: none"> Ministry of Finance & Economic Development Gombe State Investment Property Development Company Ministry of Budget and Economic Planning Gombe State Small Business Development Agency 	N500, 000, 000	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM: Supports formalization of small-scale businesses, improves product quality, and drives economic growth through shared facilities and infrastructure.</p> <p>Challenges</p> <ul style="list-style-type: none"> Limited technical capacity for modern processing. Equipment procurement delays due to budget approvals. <p>Timeline</p> <ul style="list-style-type: none"> Launch cluster capacity building programs – Q2 2025 Procure and deploy common processing equipment – Q4 2025 	<ul style="list-style-type: none"> Launch capacity building programs for existing processors and millers in the cluster. Initiate procurement and phased deployment of upgraded processing equipment as common facility.

6	Waste Management	Ensure Proper Waste Management as well as improve environmental hygien	<ul style="list-style-type: none"> Sensitization on Waste Management Construction of Waste Treatment/Recycling Plant. Purchase of trucks and repair of faulty ones. Evacuation of tones of both solid and liquid waste 	<ul style="list-style-type: none"> Private And Public Companies & Government Companies Improve household waste evacuation and desludging Create more refuse dumping centres 	Private and public companies. Government entities. General public and communities.	Gombe State Environmental Sanitation and Protection Agency (GOSEPA)	<ul style="list-style-type: none"> Ministry of Water, Environment and Forest Resources Gombe State Urban Development Authority (GOSUPDA) 	N450,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM:</p> <ul style="list-style-type: none"> Promotes a cleaner environment and reduces health risks through improved waste collection, evacuation, and public sensitization campaigns. <p>Challenges</p> <ul style="list-style-type: none"> Infrastructure shortfall in rural/high-density areas. Aging evacuation fleet and maintenance gaps. 	<ul style="list-style-type: none"> 90-units of waste collection facilities were constructed across the state within the period under review, with a view to reduce indiscriminate dumping of refuse. Waste evacuated over the last 6 months includes 5,500 liters of liquid waste and 202,345 tons of solid waste. Sensitization and community mobilization campaigns on sustainable waste management have been carried out in several communities. Monthly Environmental Sanitation Exercise is been observed throughout the State on every last Saturday of the month from 6am to 10am. GOSEPA continues to transport waste using a dedicated fleet: 6 tractors, 2 pay loaders, 7 compactors, 2 sweepers, and 1 gully emptier. Partnerships with local communities have enabled implementation of composting practices to promote waste reduction. <p>Timeline</p> <ul style="list-style-type: none"> Expand campaigns to underserved areas – Q2 2025 Scale up composting programs in partnership with local councils and NGOs. Continue upgrading the waste evacuation fleet and improve maintenance routines. Monitor and evaluate environmental impact and household waste evacuation efficiency regularly.
7	Improve tax mechanism in the informal sectors and robust platform for tax payments	<ul style="list-style-type: none"> Improve Government Taxes and Automation of Payments Process 	<ul style="list-style-type: none"> Quarterly Sensitization/Public enlightenment on Tax payment to ensure regular and consistent communication with the public. Implement targeted awareness initiatives during key tax seasons, such as the beginning of the fiscal year or specific tax return periods to -Small and Medium Enterprises (SMEs). Individual taxpayers Corporate organizations and businesses Low-income earners Capacity Building Programme for selected Revenue by Gombe State Internal Revenue Service Review State Tax Policies Treasury Single Account Automation of Local Government Tax Payment by Local Government Council in conjunction with the State Internal Revenue Service 	Formal and Informal Sector	Small and Medium Enterprises (SMEs). Individual taxpayers. Corporate organizations and businesses.	Gombe State Internal Revenue Service	<ul style="list-style-type: none"> Ministry of Finance & Economic Development Ministry of Trade, Industry & Tourism Ministry of Budget and Economic Planning Fiscal Responsibility Commission Due Process Office, Gombe State Urban Development Authority Ministry of Lands and Survey 	N300,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM:</p> <ul style="list-style-type: none"> Active public sensitization is being conducted through town hall meetings with trade unions and other stakeholders. Media engagement is ongoing across platforms including Facebook, Instagram, WhatsApp, TikTok, radio jingles, and programs. Quarterly meetings are held with revenue-generating agencies and stakeholders to provide training and improve revenue collection processes. The Gombe State Revenue Codification and Consolidation Law was reviewed and amended to enhance policy clarity and enforcement. The Treasury Single Account (TSA) has been fully implemented, and all KRR collections are now remitted directly into the TSA system. <p>Challenges</p> <ul style="list-style-type: none"> Informal sector compliance remains low. Need for digitization and tracking tools. 	<ul style="list-style-type: none"> Further consolidate and expand media outreach and town hall engagements to additional informal sector clusters. Institutionalize feedback mechanisms for evaluating the effectiveness of public sensitization. Continue capacity building for MDAs and improve coordination in tax collection efforts. Deploy digital tools to enhance automation and taxpayer compliance monitoring. Continue monitoring the effectiveness of the TSA system in improving KRR performance and plug any leakages. <p>Timeline</p> <ul style="list-style-type: none"> Expand media outreach to informal clusters – Q2 2025 Institutionalize feedback loops – Q2 2025 Build MDA tax collection capacity – Q3 2025 Deploy digital tax compliance tools – Q3 2025 Evaluate TSA effectiveness – Q4 2025
8	Legal Enforcement	<ul style="list-style-type: none"> Improve legal framework to provide easy access to an informal, inexpensive and speedy resolution of simple debt recovery 	<ul style="list-style-type: none"> Sensitization/Public enlightenment on Legal Provisions to investors and business owners Establishment of Small Claim Court Quick determination commercial cases Enforcement of Judgments Capacity Building and IT Support in filling of cases Review of Legal Fees Establishment of Judiciary Website 	Formal and Informal Sector	Formal and informal sector businesses. Investors and business owners involved in debt recovery cases.	<ul style="list-style-type: none"> The Judiciary Ministry of Justice 	<ul style="list-style-type: none"> The Judiciary Ministry of Justice 	N400,000,000.00	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM:</p> <ul style="list-style-type: none"> Small Claims Courts are fully operational in Gombe State, with cases resolved within 60 days, enhancing the ease of doing business. A two-day capacity-building workshop was conducted for judges, magistrates, and court officials to improve the administration of small claims justice. The courts have commenced enforcement of judgments, ensuring prompt execution of all decided cases. Public sensitization campaigns have been launched to educate citizens on the legal provisions and the benefits of the Small Claims Courts. IT support has been enhanced to facilitate efficient case management and tracking. <p>Challenges</p> <ul style="list-style-type: none"> Low public awareness in rural areas. Capacity constraints in scaling up across LGAs. 	<ul style="list-style-type: none"> Continue training programs for judicial staff to maintain high standards of justice delivery. Monitor and evaluate the impact of the courts on the business environment. Review and adjust legal fees to ensure affordability and accessibility for small businesses. Strengthen partnerships with stakeholders to promote awareness and utilization of the Small Claims Courts in the State. <p>Timeline</p> <ul style="list-style-type: none"> Continue training for judicial staff – Q2 2025 Evaluate court impact on business climate – Q3 2025 Review legal fees for affordability – Q3 2025 Promote court usage across the state – Q4 2025
9	Gombe Urban Market	<ul style="list-style-type: none"> To improve commercial activities for local and international traders Improve Revenue Generation 	<ul style="list-style-type: none"> To provide secure and conducive environment for commercial activities and upgrade existing government shops & stall By securing the entire market area with Fence & major entry & exits Provide solar panel power street light Modernization of chicken market Implement modernization measures, including improved hygiene facilities, waste management systems, and designated areas for poultry trading. 	Informal Sector	Small and medium-sized enterprises (SMEs) operating within government-owned shops and stalls. Local traders and businesses within specific markets, including the chicken market.	<ul style="list-style-type: none"> Ministry of Trade, Industry and Tourism 	<ul style="list-style-type: none"> Gombe State Urban Development Authority (GOSUPDA) Ministry of Finance & Economic Development Gombe State Internal Revenue Services Ministry of Internal Security and Ethical Orientation Ministry of Water, Environment and Forest Resources 	N500,000,000	2/1/2024	Dec-24	On-going	<p>IMPACT OF THE REFORM:</p> <ul style="list-style-type: none"> The upgrading and construction new government shops and stalls in the State metropolist and in the 11 LGA Headquarters is in progress, with several units completed so far. Fencing to secure the Gombe Main Market has been completed with major entry and exits. Solar panel installation for street lighting has been provided in the markets. The State has embarked on the provision of road networks across the 11 LGAs to improve access to rural markets, with about 760km so far been completed . <p>Challenges</p> <ul style="list-style-type: none"> Budget shortfall slowed market infrastructure rollout. Incomplete roadworks in some LGAs due to rainy season disruptions. 	<ul style="list-style-type: none"> Complete fence construction and security installations. Finalize the solar panel lighting setup and increase its coverage. Continue the upgrade of market infrastructure to facilitate better trade. Completion of road network across the State. <p>Timeline</p> <ul style="list-style-type: none"> Complete fencing and install security – Q2 2025 Extend solar lighting – Q3 2025 Upgrade remaining market facilities – Q3 2025 Complete all roadworks – Q4 2025



**MINISTRY OF FINANCE AND ECONOMIC DEVELOPMENT
GOMBE STATE**

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MOF/DMA/FIN/S/12/VI

16th July, 2025

The Secretary to the State Government,
Office of the Secretary to the State Government,
Government House,
Gombe State.



**SUBMISSION OF INFORMATION MEMORANDUM TO THE STATE EXECUTIVE
COUNCIL ON THE BUSINESS-ENABLING REFORM ACTION PLANS (BERAP) 2024
PROGRESS REPORT**

Reference to the above subject matter, I am directed to convey the 2024 Business-Enabling Reform Action Plans (BERAP) Progress Report information memo to the State Executive Council.

2. The memorandum highlights Gombe State's continued participation in the State Action on Business Enabling Reforms (SABER) Program and provides updates on the progress made under the 2024 BERAP, which forms a key component of the program's eligibility criteria for performance-based disbursement.

3. Please accept the assurances of Honourable Commissioner's highest regards.

**KABIRU TSOHO
DG-DMA/SABER FOCAL PERSON
FOR: HONOURABLE COMMISSIONER**